

1. Rounds and Key Performance Indicators

Rounds (#)	M-T-D	Bud	Vs Bud	Y-T-D	Bud	Vs Bud	Vs PY	(Explain material variances)
Total	105	0	105	105	0	105	36	
Public	63	0	63	63	0	63	-4	
Outing	10	0	10	10	0	10	10	
Member	32	0	32	32	0	32	30	
KPIs	M-T-D	Bud	Vs Bud	Y-T-D	Bud	Vs Bud	Vs PY	
Avg Rate (\$)	\$31.12	#DIV/0!	#DIV/0!	\$31.12	#DIV/0!	#DIV/0!	\$1.06	
APR (\$)	\$50.93	#DIV/0!	#DIV/0!	\$50.93	#DIV/0!	#DIV/0!	(\$116.48)	
Non-Member APR (\$)	\$31.12	#DIV/0!	#DIV/0!	\$31.12	#DIV/0!	#DIV/0!	\$1.06	
Revenue (\$)	M-T-D	Bud	Vs Bud	Y-T-D	Bud	Vs Bud	Vs PY	
Total Revenue	\$5,348	\$0	\$5,348	\$5,348	\$0	\$5,348	(\$6,203)	
Golf Revenue	\$3,885	\$0	\$3,885	\$3,885	\$0	\$3,885	(\$4,130)	

2. Sales - (\$\$\$)

Sales (\$)	M-T-D	Bud	Vs Bud	Y-T-D	Bud	Vs Bud	Vs PY	(Explain material variances)
Outings								
Card Sales	\$57	\$0	\$57	\$57	\$0	\$57	(\$19)	
Memberships	\$1,000	\$0	\$1,000	\$1,000	\$0	\$1,000	(\$5,000)	
Full Family								
Full Single								
WD Family								
WD Single								
Seasonal/LOA								
PDP								
Banquets								

3. Expenses

Expenses	M-T-D	Bud	Vs Bud	Y-T-D	Bud	Vs Bud	Vs PY	(Explain material variances)
Golf Labor	\$2,198	\$0	(\$2,198)	\$2,198	\$0	(\$2,198)	(\$933)	
Golf Exp	\$470	\$0	(\$470)	\$470	\$0	(\$470)	(\$420)	
Ag Labor	\$13,214	\$0	(\$13,214)	\$13,214	\$0	(\$13,214)	(\$500)	
Ag Exp	\$1,096	\$0	(\$1,096)	\$1,096	\$0	(\$1,096)	\$772	
G&A Labor	\$5,816	\$0	(\$5,816)	\$5,816	\$0	(\$5,816)	(\$142)	
G&A Exp	\$9,969	\$0	(\$9,969)	\$9,969	\$0	(\$9,969)	\$6,673	
Marketing Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Marketing Exp	\$517	\$0	(\$517)	\$517	\$0	(\$517)	\$29	
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Payroll Burden (PT/Ben/Ins)	\$5,910	\$0	(\$5,910)	\$5,910	\$0	(\$5,910)	\$114	

4. Profit Center Contribution

F/B	M-T-D	Bud	Vs Bud	Y-T-D	Bud	Vs Bud	(Explain material variances)
Sales	\$0	\$0	\$0	\$0	\$0	\$0	
COGs	\$0	\$0	\$0	\$0	\$0	\$0	
COGs (%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

Labor	\$0	\$0	\$0	\$0	\$0	\$0	
Exp	\$0	\$0	\$0	\$0	\$0	\$0	
Contribution (\$)	\$0	\$0	\$0	\$0	\$0	\$0	
Contribution (%)	N/A	N/A	#VALUE!	N/A	N/A	#VALUE!	
Contribution (per Rd)	\$0.00	N/A	#DIV/0!	\$0.00	N/A	#DIV/0!	
Inventory (\$\$\$)	31-Mar	30-Jun	30-Sep	31-Dec			
Retail							
Food							
Alcohol							
Golf	M-T-D	Bud	Vs Bud	Y-T-D	Bud	Vs Bud	
Sales	\$0	\$0	\$0	\$0	\$0	\$0	
COGs	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Contribution (\$)	\$0	\$0	\$0	\$0	\$0	\$0	
Contribution (\$/rd)	\$0.00	#DIV/0!	#DIV/0!	\$0.00	#DIV/0!	#DIV/0!	

5. EBITDA / Forecast Review

EBITDA (\$)	M-T-D	Bud	Vs Bud	Y-T-D	Bud	Vs Bud	Vs PY	EOY	Vs Bud	(Explain material variances)
EBITDA	(\$41,876)	\$0	(\$41,876)	(\$41,876)	\$0	(\$41,876)	(\$505)			
Next Month				Forecast	Bud	Vs Bud	Vs PY	EOY	Vs Bud	
Rounds (#)										
Revenue										
Golf Revenue										
EBITDA								\$0	\$0	

6. Product Update

7. Capex Update

8. Personnel Update

9. Client Update

10. Scorecards (Data Capture Avg - Audit % - Mystery Shop % - ACE Training %)

11. cons plan B Bullets (if apcons applicable)

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